NAVY DEPARTMENT
Office of the Chief of Naval Operations
WASHINGTON

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September 5, 1942

From: The Vice Chief of Naval Operations.
To: The Commandants, All Naval Districts (less 15).

SUBJECT: Naval Intelligence Service.

Reference: (a) ONI-19, Art. 302(a)(2).

1.   The reference states:

"While the Commandants of Naval Districts provide
the Intelligence organizations within their commands and
normally operate the organizations, nevertheless the
organization as a whole is distinctly a function and ac-
tivity under the primary control of the Chief of Naval
Operations. Thus, while the operation of local organiza-
tions will normally be by and through the Commandants,
nevertheless direct orders may be sent to District Intel-
ligence Officers by the Director of Naval Intelligence at
the option, and by direction, of the Chief of Naval Opera-
tions."

This clearly indicates that it is contemplated that the Naval Intel-
ligence Service be an integrated entity, and, to administer it,
positive and direct control can and may be exerted by the Director
of Naval Intelligence.

2.   Decentralization has been carried out in the past. A
minimum of positive directives and control has been exerted by the
Office of Naval Intelligence. However, actual experience under war
conditions has demonstrated that these policies have not fulfilled
the purposes of the Office of the Chief of Naval Operations (Office
of Naval Intelligence).

3.   In order that a more coordinated effort within the
Naval Intelligence Service may be made, a more positive control by
the Office of the Chief of Naval Operations will be exercised hereafter.

4.   The relationships, as shown by reference, are not
changed but the Naval Intelligence Service, in all of its aspects,
will be administered as an entity directly from the Office of the
Chief of Naval Operations.

/s/ F. J. HORNE

"ENCLOSURE B"

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