Response by Bert Truxell:

- 1. Dates of your employment: October 19, 1959 to December 21, 1984.
- 2. Dates you were in the position of Director: I came up from Norfolk in Nov 1981 at the request of Sherm Bliss to work on special projects. I believe it was sometime after the first of the year when Sherm went to San Francisco as the RDO. I wound up in the 02 Chair as 'Acting'. I do not recall the date of confirmation to the SES position.
- 3. Your title as the top civilian leader: Deputy Director.
- 4. Your pay grade: SES-4
- 5. Name and grade of your military counterpart: I had four during the three plus years I was there. Navy Captains Jerry Soriano, P.D. Hoskins, James Bartholomew and Robert Tolle.
- 6. Name(s) of the organization during your tenure: Naval Investigative Service.
- 7. Your biggest challenges during your tenure: Budget. Managing fenced funding and incorporating separate personnel for CI and fraud. We were able to prevent the fencing for fraud since it would leave the standard mission to face the vagaries of the process alone. Breaking in the 'rotating' military.
- 8. What was the size of the budget? \$70 million.
- 9. What are your proudest accomplishments? I am not one to focus on accomplishments. I prefer others to do that. I have, however, vivid recollection of the things I did not accomplish. One of those turned out exactly
- as I had envisioned for years and, in no small way, set the stage for the current organizational arrangement. The accomplishment belongs to others and the failure is inappropriate for print.
- 10. Where was the headquarters located? Suitland, but making plans for the Navy Yard move.
- 11. What was the size of the organization? I believe we finally reached an authorization for 1000 agents, but I don't believe we saw that reached.
- 12. What was the most important case the agency conducted during your tenure? Red Blanket. It was something dictated by the circumstances, but also an operation that would be foreseen as a drain on organizational resources. Those things are easier to get in to than to get out of, especially when they are high visability. The drain did force us to think outside the box regarding the nature/extent of Protective Service Details where the threat subsides but is not eliminated. It worked, but I was always glad the bad guys didn't test the system. The op did have a somewhat beneficial impact in that it exposed the entire navy hierarchy to the NIS responsibility in the Protective Services arena.
- 13. Additional information you believe should be included: NA
- 14. What are you doing now? Anything my wife tells me!