

Response by Sherm Bliss:

1. Dates of your employment: May 1957 to August 1982
2. Dates you were in the position of Director: July 1980 to January 1982
3. Your title as the top civilian leader: Deputy Director
4. Your pay grade: ES-4
5. Name and grade of your military counterpart: Jerry Soriano, Captain, USN
6. Name(s) of the organization during your tenure: Early in my career the name was 'Office of Naval Intelligence'; however, during my tenure as Deputy Director the name was 'Naval Investigative Service'.
7. Your biggest challenges during your tenure: Biggest challenges were agent morale, image of the organization elsewhere within the Navy, and budgeting ... especially attaining echelon 2, major claimant, status.
8. What is the size of the budget? Not sure of the exact number but believe it was about \$40M.
9. What are your proudest accomplishments? Proudest accomplishments: Attaining major claimant status; , elevating perception of NIS image among senior levels of the Navy, DOD, and Congress; jacking up agent morale and getting 'more rubber on the road', establishing regional labs; dramatically increasing recruitment of minorities (race and gender)
10. Where was the Headquarters located? Headquarters was located in Alexandria at initial portion of my tenure thence at Suitland. At Suitland, planning began for Gun Factory relocation.
11. What was the size of the organization?
12. What was the most important case the agency conducted during your tenure? Jonathan Jay Pollard (But with due respect to my young author/colleague, all the facts have yet to be disclosed. Ron Ruesch and I could add some salient points.
13. Additional information you believe should be included: None
14. What are you doing now? I'm retired.